## CITY OF LANCASTER, MISSOURI

FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2021

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## **INDEPENDENT AUDITOR'S REPORT**

To the Board of Aldermen City of Lancaster, Missouri Lancaster, Missouri

We have audited the accompanying financial statements of City of Lancaster, Missouri, as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis of accounting described in Note 1; this includes determining that the modified cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to error or fraud.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position—modified cash basis of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Lancaster, Missouri, as of December 31, 2021, and the respective changes in financial position—modified cash basis, thereof for the year then ended in accordance with the basis of accounting as described in Note 1.

#### **Basis of Accounting**

We draw attention to Note 1 of the financial statements, which describes the basis of accounting. The financial statements are prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to that matter.

## Disclaimer of Opinion on Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Lancaster, Missouri's basic financial statements. The budgetary comparison information on pages 17–18, which is the responsibility of management, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

## Other Reporting Required by Government Auditing Standards

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In accordance with *Government Auditing Standards*, we have also issued our report dated September 12, 2022, on our consideration of the City of Lancaster, Missouri's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering City of Lancaster, Missouri's internal control over financial reporting and compliance.

John W. Gillum, CPA, LLC Certified Public Accountant

Kirksville, Missouri September 12, 2022



## City of Lancaster, Missouri Statement of Net Position—Modified Cash Basis December 31, 2021

	P	rimary Governme	ent
	Governmental <u>Activities</u>	Business-Type Activities	Total
ASSETS			•
Cash and cash equivalents	\$ 507,108	\$ 539,293	\$ 1,046,401
Investments	5,702	25,436	31,138
Restricted cash & cash equivalents	·	<u>55,976</u>	55,976
Total Assets	\$ <u>512,810</u>	\$ <u>620,705</u>	\$ <u>1,133,515</u>
NET POSITION		·	
Restricted	\$ -	\$ 55,976	\$ 55,976
Unrestricted	512,810	564,729	1,077,539
Total Net Position	\$ 512,810	\$ 620,705	\$_1,133,515

City of Lancaster, Missouri Statement of Activities—Modified Cash Basis For the Year Ended December 31, 2021

	TO T	TOLUNG LOW DANGE DESCRIPTION OF ANALY	ל וסטוווססט אי	1, 2021			
				¥1	Net (Exper	Net (Expenses) Revenue &	
		Pr	Program Revenues	es	Changes	Changes in Net Assets	
	·	Charges	dO	Capital		Business	1
	,	for	Grants/	Grants/	Governmental	Type	
FUNCTIONS/PROGRAMS	Expenses	Services	Contrib.	Contrib.	Activities	Activities	Total
Governmental activities			•			•	
General government	\$ 42,674	\$ 4,327	' &>	\$ 77,183	\$ 38,836	' €⁄>	\$ 38,836
Public safety	34,750	1		ı	(34,750)	•	(34,750)
Streets	101,694	1	100,980	ı	(714)	•	(714)
Parks and recreation	17,733	12,411	18,170	ı	12,848	1	12,848
Cemetery	1,005	1	1	1	(1,005)	•	(1,005)
Capital outlay	10,987	'	1	ſ	(10,987)		(10,987)
Total governmental activities	208,843	16,738	119,150	77,183	4,228	1	4,228
Business-type activities			٠				
Water	190,814	263,379	•	i	1	72,565	72,565
Sewer	124,045	151,197	1	1	1	27,152	27,152
Trash	45,859	42,504		1	•	(3,355)	(3,355)
Payments on long-term debt	29,218	ı			t	(29,218)	(29.218)
Total business-type activities	389,936	457,080	t	1		67,144	67,144
Total primary government	\$ 598,779	\$ 473,818	\$ 119,150	\$ 77,183	4,228	67,144	71,372
GENERAL REVENUES							
Taxes							
Property					63,206	•	63,206
Franchise					12,558	•	12,558
Surtax					1,752	1	1,752
Sales tax					19,290	•	19,290
Payment in lieu of tax					4,090	ı	4,090
Investment income					5,681	6,799	12,480
Other					2,670	"	2,670
Total general revenues					109,247	6,799	116,046
Change in net position					113,475	73,943	187,418
Net position—Beginning					399,335	546,762	946,097
Net position—Ending					\$ 512,810	\$ 620,705	\$ 1,133,515

See Accompanying Notes to Financial Statements

## City of Lancaster, Missouri Balance Sheet—Modified Cash Basis Governmental Funds December 31, 2021

	<u>General</u>	Other Governmental <u>Funds</u>	Total Governmental Funds
<u>ASSETS</u>			
Cash and cash equivalents	\$ 413,690	\$ 93,418	\$ 507,108
Investments	5,702		5,702
TOTAL ASSETS	\$ <u>419,392</u>	\$ <u>93,418</u>	\$ <u>512,810</u>
FUND BALANCES			
Unassigned	\$ <u>419,392</u>	\$ 93,418	\$ <u>512,810</u>
TOTAL FUND BALANCES	\$ <u>419,392</u>	\$ <u>93,418</u>	\$ <u>512,810</u>

## City of Lancaster, Missouri Statement of Revenues, Expenditures, And Changes in Fund Balances—Modified Cash Basis Governmental Funds For The Year Ended December 31, 2021

	General	Other Governmental Funds	Total Governmental Funds
REVENUES:	General	<u>runus</u>	<u>runas</u>
Taxes			
Property taxes	\$ 45,629	\$ 17,577	\$ 63,206
Sales tax	19,290	Ψ 11,577	19,290
Franchise tax	6,472	6,086	12,558
Surtax	1,752	0,000	1,752
Road and bridge tax	11,893	_	11,893
Motor vehicle—fees	3,607	_	3,607
User fees—gas tax	19,693	_	19,693
Motor vehicle—sales tax	65,787	_	65,787
Licenses & permits	4,327	_	4,327
Investment earnings	4,635	1,046	5,681
User fees—rent	6,900	5,511	12,411
Payment in lieu of taxes	4.000	-	4,090
Donations	150	18,020	18,170
Grants	77,183	-	77,183
Other	2,670	_	2,670
Total Revenues	274,078	48,240	322,318
EXPENDITURES			
General government	42,674	· -	42,674
Streets	101,694	-	101,694
Public safety	34,750	-	34,750
Cemetery	1,005	-	1,005
Parks and recreation	-	17,733	17,733
Capital outlay	<u>7,610</u>	<u>3,377</u>	10,987
Total Expenditures	<u> 187,733</u>	21,110	208,843
Change in fund balances	86,345	27,130	113,475
Fund balances—beginning	333,047	66,288	399,335
Fund balances—ending	\$ <u>419,392</u>	\$ <u>93,418</u>	\$ <u>512,810</u>

See Accompanying Notes to Financial Statements

## City of Lancaster, Missouri Statement of Net Position—Modified Cash Basis Proprietary Funds December 31, 2021

	Water	Sewer	Total Proprietary <u>Funds</u>
<u>ASSETS</u>			
Current Assets: Cash and cash equivalents Investments Total Current Assets	\$ 412,363 <u>25,436</u> 437,799	\$ 126,930 - 126,930	\$ 539,293 <u>25,436</u> 564,729
Non-Current Assets: Restricted cash and cash equivalents	55,976	<u> </u>	55,976
TOTAL ASSETS	\$ <u>493,775</u>	\$ <u>126,930</u>	\$ <u>620,705</u>
NET POSITION		·	
Restricted Unrestricted	\$ 55,976 _437,799	\$ - 126,930	\$ 55,976 564,729
TOTAL FUND BALANCES	\$ <u>493,775</u>	\$ <u>126,930</u>	\$ <u>620,705</u>

# City of Lancaster, Missouri Statement of Revenues, Expenditures, And Changes in Fund Net Position—Modified Cash Basis Proprietary Funds For The Year Ended December 31, 2021

	<u>Water</u>	Sewer	Total Proprietary <u>Funds</u>
OPERATING REVENUES:	Ф. 020.142	ф	Ф. 020 142
Water sales	\$ 238,143	\$ -	\$ 238,143
Sewer sales Trash collections	42,504	151,197	151,197
Other	,	-	42,504
	25,236 305,883	151 107	<u>25,236</u>
Total Operating Revenues	305,883	151,197	457,080
OPERATING EXPENDITURES:			
Cost of sales and services	166,096	105,863	271,959
Administration	24,718	18,182	42,900
Trash collections	<u>45,859</u>		45,859
Total Expenditures	236,673	<u>124,045</u>	<u>360,718</u>
Operating income (loss)	69,210	27,152	96,362
Non-operating revenue (expense)		e.	
Investment earnings	5,232	1,567	6,799
Payments on long-term debt	(29,218)		(29,218)
Total non-operating revenue (expense)	(23,986)	1,567	(22,419)
Income (loss) before transfers	45,224	28,719	73,943
Transfers in (out)	18,750	(18,750)	
Change in net position	63,974	9,969	73,943
Net position—beginning	429,801	_116,961	_546,762
Net position—ending	\$ <u>493,775</u>	\$ <u>126,930</u>	\$ <u>620,705</u>

See Accompanying Notes to Financial Statements

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Lancaster, Missouri operates under a Council-Manager form of government. The City's major operations include public safety (police and fire), streets, sanitation, culture and recreation, public improvements, and general administrative services. In addition, the City owns and operates water and sewer systems.

The City's financial statements are prepared in accordance with the modified cash basis of accounting, which is a basis of accounting other than generally accepted accounting principles (GAAP). The more significant accounting policies used by the City are discussed below.

### A. REPORTING ENTITY

These financial statements present the City (the primary government). The City does not have component units required to be included in the City's reporting entity.

#### B. BASIC FINANCIAL STATEMENTS—GOVERNMENT-WIDE STATEMENTS

The City's basic financial statements include both government-wide (reporting the City as a whole) and fund financial statements (reporting the City's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business-type. The City's police and fire protection, park, cemetery, streets, economic development and general administrative services are classified as governmental activities. The City's water and sewer services are classified as business-type activities.

In the government-wide Statement of Net Position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, (b) and are reported on the modified cash basis of accounting.

The government-wide Statement of Activities reports both the gross and net cost of each of the City's functions and business-type activities (general government, public safety, streets, etc.). The functions are also supported by general government revenues (property, sales and use taxes, certain intergovernmental revenues, etc.). The Statement of Activities reduces gross expenses by related program revenues, operating and capital grants. Program revenues must be directly associated with the function (general government, public safety, streets, etc.) or a business-type activity. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reports capital-specific grants.

The net cost (by function or business-type activity) is normally covered by general revenue (property, sales or gas taxes, intergovernmental revenues, interest income, etc).

The government-wide focus is more on the sustainability of the City as an entity and the change in the City's net position resulting from the current year's activities.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## C. BASIC FINANCIAL STATEMENTS—FUND FINANCIAL STATEMENTS

The financial transactions of the City are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, fund equity, revenues and expenditures/expenses.

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities categories. Nonmajor funds by category are summarized into a single column. The City electively added funds, as major funds, which either had debt outstanding or specific community focus. The nonmajor funds are combined in a column in the fund financial statements.

#### 1. Governmental Funds:

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The City reports these major governmental funds and fund types:

a. The general fund is the City's primary operating fund. It is used to account for and report all financial resources except those required to be accounted for in another fund.

### 2. Proprietary Funds:

The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The City reports the following proprietary fund types:

a. Enterprise funds are required to be used to account for operations for which a fee is charged to external users for goods or services and the activity is financed with debt that is solely secured by a pledge of the net revenues. The activities reported in these funds are reported as business-type activities in the government-wide financial statements. The Water and Sewer funds operate the City's water and sewer system, which primarily serves City residents.

### D. BASIS OF ACCOUNTING

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## D. BASIS OF ACCOUNTING (CONTINUED)

#### 1. Modified cash basis:

Both governmental and business-type activities in the government-wide and governmental fund financial statements and the proprietary fund financial statements are presented on the modified cash basis of accounting. Under the modified cash basis of accounting, revenues are recorded when received and expenditures are recognized when paid. Acquisitions for capital assets and payments on long-term debt are recorded as expenditures, with no presentation of fixed assets or liabilities on the statement on net position.

#### E. FINANCIAL STATEMENT AMOUNTS

## 1. Cash and Cash Equivalents:

The City has defined cash and cash equivalents to include cash on hand and demand deposits.

#### 2. Investments

The City's investments include certificates of deposit with original maturities of greater than three months.

### 3. Property Tax Calendar and Revenues:

Property taxes are levied by October 1 on the assessed value listed as of the prior January 1 for all real and business personal property located in the City. Property taxes attach as an enforceable lien on property as of January 1 of the year of the levy. Taxes are levied on October 1, and payable by December 31. All unpaid taxes become delinquent January 1, of the following year. The county collects the property tax and remits it to the City on a monthly basis.

The assessed valuation of the tangible taxable property (excluding state assessed railroad and utilities) for the calendar year 2021 for purposes of local taxation was \$5,640,697.

The tax levy per \$100 of assessed valuation of tangible taxable property for the calendar year 2021 for purposes of local taxation was:

	<u>2021</u>
General Fund	.9902
Park Fund	2000
	<u>1.1902</u>

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## E. FINANCIAL STATEMENT AMOUNTS (CONTINUED)

### 4. Compensated Absences:

City employees are entitled to certain compensated absences based on the length of employment. Compensated absences are recorded as expenditures when paid.

## 5. Defining Operating Revenues and Expenses:

The City's proprietary funds distinguish between operating and nonoperating revenues and expenses. Operating revenues and expenses of the City's water and sewer funds consist of charges for services and the costs of providing those services, including capital outlay and excluding payments on long-term debt. All other revenues and expenses are reported as nonoperating.

## 6. Government-wide and Proprietary Fund Net Position:

Government-wide and proprietary fund net position are divided into two components:

- a. **Restricted net position**—consists of net position that is restricted by the City's creditors (for example, through debt covenants), by grantors (both federal and state) or by other enabling legislation.
- b. Unrestricted—all other net position is reported in this category.

#### 7. Governmental Fund Balances:

In the governmental fund financial statements, fund balances are classified as follows:

- a. **Nonspendable**—Amounts that cannot be spent either because they are in a nonspendable form or because they are legally or contractually required to be maintained intact.
- b. **Restricted**—Externally enforceable limitations on use; amounts that can be spent only for specific purposes; limitations are imposed by creditors, grantors, or laws and regulations of other governments.
- c. Committed—Self-imposed limitations that must be set in place prior to the end of the period; amounts that can be used only for specific purposes determined by a formal action of the Board of Aldermen; removal of the commitment must also be approved by a formal action of the Board of Aldermen.
- d. **Assigned**—Limitation resulting from intended use; amounts that are designated by the Board of Aldermen for a particular purpose but are not spendable until there is a majority vote approval by the Board of Aldermen.
- e. Unassigned—All amounts not included in other spendable classifications.

The City does not have nonspendable or assigned governmental fund balances to report. In addition, the City has not formally adopted a stabilization policy.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## E. FINANCIAL STATEMENT AMOUNTS (CONTINUED)

#### 8. Use of Restricted Resources:

When an expense is incurred that can be paid using either restricted or unrestricted resources (net position), the City's policy is to first apply the expense toward restricted resources and then toward unrestricted resources. In governmental funds, the City's policy is to first apply the expenditure toward restricted fund balance and then to other, less-restrictive classifications—committed and then assigned fund balances before using unassigned fund balances.

#### NOTE 2. BUDGETARY INFORMATION

Formal budgetary accounting is employed as a management control for all funds of the City. Annual operating budgets are adopted each fiscal year through passage of an annual budget ordinance and amended as required for the General Fund, Special Revenues Funds, and Proprietary Funds, and the same basis of accounting is used to reflect actual revenues and expenditures/expenses recognized on the modified cash basis of accounting.

The Board of Aldermen follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. In accordance with State Statutes, prior to December 31, the City Clerk submits to the Board of Aldermen a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them for the upcoming year. In addition, more detailed line item budgets are included for administrative control. The level of control for the detailed budgets is at the legislative (council) level.
- 2. Public hearings are conducted to obtain taxpayer comment.
- 3. Prior to January 1, the budget is legally enacted through passage of an ordinance.
- 4. All unencumbered budget appropriations, except project budgets, lapse at the end of each fiscal year.
- 5. The Board of Aldermen may authorize supplemental appropriations during the year.
- 6. The City does not utilize encumbrance accounting with regard to budget or accounting functions.
- 7. Appropriations and the authority to expend funds lapse on December 31.

## NOTE 3. DETAILED NOTES ON ALL FUNDS

## A. CASH

State statutes require that the City's deposits be collateralized in the name of the City by the trust department of a bank that does not hold the collateralized deposits. As of December 31, 2021, all bank balances on deposit are entirely insured or collateralized with securities.

## **B. INVESTMENTS**

The City's investments at December 31, 2021, consist of:

Investment Type	<u>Maturity</u>	<u>Amount</u>
Certificate of Deposit	02/17/2022	\$ 25,436
Certificate of Deposit	12/16/2022	5,702
		\$ <u>31,138</u>

## C. RESTRICTED ASSETS

The amounts reported as restricted assets consist of the following:

Water Fund	
2003 Bond issue	
Debt service	\$ 13,471
Bond reserve	 42,505
Total Restricted Assets	\$ 55.976

### D. LONG-TERM DEBT

The following is a summary of long-term debt transactions for the year:

Bonds payable at January 1, 2021	\$	104,000
Bonds retired	_	(25,000)
Bonds payable December 31, 2021	\$_	79,000

Bonds payable at December 31, 2021, consist of the following issues:

\$425,000 Water Works System Revenue Bonds Series 2003;		
interest at 2.40%; due in annual installments varying from		
year to year until maturity on July 1, 2024	\$_	79,000

## NOTE 3. <u>DETAILED NOTES ON ALL FUNDS</u>

## D. LONG-TERM DEBT (CONTINUED)

Long-term debt maturities for the succeeding five years and beyond are as follows:

Year	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	
2022 2023 2024	\$ 25,000 26,000 <u>28,000</u>	\$ 1,896 1,296 672	\$ 26,896 27,296 28,672	
Total	\$ <u>79,000</u>	\$ <u>3,864</u>	\$82,864	

Payments on long-term debt are reflected in the modified cash basis statement of activities, as follows:

Principal	\$ 25,000
Interest	2,496
Bond Fees	1,463
Payments on long-term debt	\$ <u>28,959</u>

Waterworks Revenue Bonds constitute special obligations of the City of Lancaster, Missouri solely secured by a lien on and pledge of the net revenues of the water system.

The revenue bonds are collateralized by the revenue of the water system. The resolutions provide that the revenue of the system is to be used first to pay operating and maintenance expenses of the system and second to establish and maintain the revenue bond funds. Any remaining revenues may then be used for any lawful purpose. The City of Lancaster, Missouri is in compliance with all significant resolutions.

#### NOTE 4. LEASES PAYABLE

Following is a summary of changes in leases payable for the period ended December 31, 2021:

Lease payable—Beginning of period	\$ 74,311
Payments on leases	 (2,80 <u>1</u> )
Lease payable—End of period	\$ 71,510

Following is a summary of leases outstanding at December 31, 2021:

Capital lease purchase agreement, with an original principal of \$75,000, obtained to acquire facility for fire department; due in monthly principal and interest payments of \$416; commencing October 2020; interest at the rate of 3.00 % per annum for the first five years with interest adjusted annually thereafter.

\$ 71,510

Capital lease maturities for the succeeding five years and beyond are as follows:

Year	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	
2022	\$ 2,780	\$ 2,212	\$ 4,992	
2023	2,865	2,127	4,992	
2024	2,952	2,040	4,992	
2025	3,041	1,951	4,992	
2026	3,134	1,858	4,992	
Thereafter	<u>56,738</u>	<u> 18,125</u>	74,863	
Total	\$ <u>71,510</u>	\$ <u>28,313</u>	\$ 99,823	

### NOTE 5. RISK MANAGEMENT

Significant risk of loss is covered by commercial insurance for the City. Management believes such coverage is sufficient to preclude any significant uninsured losses to the City. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

### NOTE 6. COMMITMENTS AND CONTINGENCIES

## **COMMITMENTS--NONE**

### CONTINGENCIES

The City has received notification of potential noncompliance with certain environmental laws and regulations. The City Administration and those charged with governance, along with legal counsel, are addressing the matter. The effect to the City due to the potential noncompliance has not been determined.

OTHER SUPPLEMENTAL INFORMATION
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## City of Lancaster, Missouri Budgetary Comparison Schedule— Modified Cash Basis—General Fund December 31, 2021

	Budgeted Original	d Amounts _ Final	Actual <u>Amounts</u>	Variance with final Budget Positive (Negative)
REVENUES	_			
Taxes				
Property taxes	\$ 51,500	\$ 51,500	\$ 45,629	\$ (5,871)
Sales tax	19,150	19,150	19,290	140
Franchise tax	3,454	3,454	6,472	3,018
Surtax	1,404	1,404	1,752	348
Road and bridge tax	10,500	10,500	11,893	1,393
Payment in lieu of taxes	4,500	4,500	4,090	(410)
Motor vehicle—fees	3,334	3,334	3,607	273
User fees—gas tax	19,718	19,718	19,693	(25)
Motor vehicle—sales tax	65,000	65,000	65,787	787
Licenses and permits	4,100	4,100	4,327	227
Investment earnings	6,425	6,425	4,635	(1,790)
User fees—rent	6,900	6,900	6,900	-
Donations	300	300	150	(150)
Grants	-	-	77,183	77,183
Other	1,950	1,950	2,670	720
Total revenues	198,235	198,235	274,078	75,843
EXPENDITURES				
General government	29,400	29,400	42,674	(13,274)
Streets	84,869	84,869	101,694	(16,825)
Public safety	37,640	37,640	34,750	2,890
Cemetery	1,325	1,325	1,005	320
Capital outlay	30,500	<u>30,500</u>	<u> 7,610</u>	22,890
Total expenditures	<u> 183,734</u>	<u> 183,734</u>	<u>187,733</u>	(3,999)
Change in fund balance	14,501	14,501	86,345	71,844
Fund balance—Beginning	333,047	333,047	333,047	
Fund balance—Ending	\$ <u>347,548</u>	\$ <u>347,548</u>	\$ <u>419,392</u>	\$ <u>71,844</u>

## City of Lancaster, Missouri Notes to Budgetary Comparison Schedule December 31, 2021

## Budget Law

The City prepares its annual operating budget under the provisions of RSMO Chapter 67. In accordance with those provisions, the following process is used to adopt the annual budget:

- a. Prior to January 1, the Mayor submits to the Board of Aldermen a proposed operating budget for the fiscal year commencing the following December 31.
- a. Public hearings are conducted to obtain citizen comments. At least one public hearing must be held no later than 15 days prior to January 1.
- b. Subsequent to the public hearings but no later than seven days prior to January 1, the budget is adopted by resolution of the Board of Aldermen.

The legal level of control at which expenditures may not legally exceed appropriations is the object category level by department within a fund.

All transfers of appropriations between departments and supplemental appropriations require Board of Aldermen approval.

## Basis of Accounting

The budget is prepared on the modified cash basis of accounting.



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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Aldermen City of Lancaster, Missouri Lancaster, Missouri

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the modified cash basis financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of City of Lancaster, Missouri, as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise City of Lancaster, Missouri's basic financial statements, and have issued our report thereon dated September 12, 2022.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered City of Lancaster, Missouri's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of City of Lancaster, Missouri's internal control. Accordingly, we do not express an opinion on the effectiveness of City of Lancaster, Missouri's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did identify a certain deficiency in internal control, described in the accompanying schedule of findings and questioned costs as finding 2021-001, that we consider to be a material weakness.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether City of Lancaster, Missouri's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## City of Lancaster, Missouri's Response to Finding

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The City's response to the finding identified in our audit is described in the accompanying schedule of findings and responses. We did not audit the City's response and, accordingly, express no opinion on it.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

John W. Gillum, CPA, LLC Certified Public Accountant

Kirksville, Missouri September 12, 2022

## City of Lancaster, Missouri Summary Schedule of Findings and Responses For the Year Ended December 31, 2021

## **Financial Statement Findings**

MATERIAL WEAKNESS

2021-001 Segregation of Duties

Condition: Because of a limited number of available personnel, it is not always possible to adequately segregate certain incompatible duties so that no one employee has access to both physical assets and the related accounting records, or to all phases of a transaction. There are some mitigating controls in place but it is not possible to have segregation in all areas.

*Criteria:* Duties should be segregated so that no one employee has access to both physical assets and the related accounting records, or to all phases of a transaction.

Effect: Risk is present that errors or irregularities in amounts that would be material to the basic financial statements may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Recommendation: We realize because of limited resources and personnel, management may not be able to achieve a proper segregation of duties; however, our professional standards require that we bring this lack of segregation of duties to your attention in this report.

*Response*: The limited number of available personnel prohibits segregation of incompatible duties and the City does not have the resources to hire additional accounting personnel.

Repeat finding of 2020-001

## City of Lancaster, Missouri Schedule of Prior Audit Findings For the Year Ended December 31, 2021

## **Financial Statement Finding**

2020-001 Segregation of Duties

Auditor's Recommendation: We realize because of limited resources and personnel, management may not be able to achieve a proper segregation of duties; however, our professional standards require that we bring this lack of segregation of duties to your attention in this report.

*Status*: Uncorrected. The limited number of available personnel prohibits segregation of incompatible duties and the City does not have the resources to hire additional accounting personnel.